



United Way
Halifax

**United Way of Halifax Region
Tomorrow Fund
2015 Annual Report**

The Tomorrow Fund, United Way's Endowment Fund, is governed by a Board of Trustees comprised of community members with a varied skill set and commitment to the work of United Way Halifax. Tomorrow Fund Trustees met quarterly in 2015 beginning the year with approval of the 2014 disbursement and subsequently to review investments and related policies. The total value of the Tomorrow Fund as of December 31, 2015 was \$2,892,206. In 2015, the Tomorrow Fund received \$186,833 in bequests, honorariums, tribute gifts and memorial donations. Trustees would like to acknowledge all Tomorrow Fund donors, whose support set a new record for donations received by the endowment in 2015. Many thanks to all donors, Estates and Trusts - the impact of your support will be a lasting legacy of your generosity.

Despite significant growth in donations received, the Tomorrow Fund was impacted by a turbulent market over the past year. With capital losses more than doubling the capital gains, the total net income and gain in the portfolio from at the end of the year was \$38,547.

With this significant shortfall in income compared to prior years, the Trustees addressed the issue of the unexpected shortfall in anticipated payments to United Way and discussed whether or not a sum in excess of the 'net income' should be disbursed to United Way.

After some discussion it was concluded that at this time the Board should approve the disbursement of \$100,000 to United Way, based roughly on CRA guideline of 3.5% annual disbursement of the average value of the fund. This was taken as an interim step with the view to fully reviewing the long term purpose of the Tomorrow Fund with United Way and how disbursements should flow.

This review will take place over the summer with the expectation of developing a new overall policy for investment and disbursement at the 2016 Q3 Board of Trustees meeting.

As a result of the above decision it is clear that the Chronicle Herald Rainbow Haven (restricted) portion of the Tomorrow Fund is not in a position to meet 3.5% minimum disbursement for 2015. After further review, it is recommended that the unrestricted portion of the fund make up the shortfall so that the capital of the restricted fund would not be compromised and the asset transfer agreement conditions would be observed. This overpayment from the unrestricted portion of the fund will be rebalanced over time when the income earned by the fund exceeds the disbursement guideline of 3.5%.

In 2015, ex-officio member Peter Fardy stepped down from his role as Trustee as he ended his term as Chair of United Way's Board of Directors. Catherine Woodman also vacated her role as ex-officio as she moved on from her post as President and CEO of United Way Halifax. The Tomorrow Fund was pleased to welcome new ex-officio member to the Board, John Rogers, newly appointed Chair of United Way's Board of Directors and Sara Napier, new President & CEO of United Way Halifax.

United Way continues to be committed to reaching a goal of \$5 million for the Tomorrow Fund which will in turn generate a source of stable annual funding in support of United Way's investment in our community.

2015 Tomorrow Fund Board of Trustees

Rod McCulloch, Chair, Community Volunteer
Sarah Dennis, The Chronicle Herald Ltd
Glen Dexter, Canadian International Capital Inc
Gracey Southwell, Community Volunteer
Claire Milton, Boyne Clarke
Robert Merchant, RBC Dominion Securities
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Ex Officio Trustees

Sara Napier, President & CEO, United Way Halifax
John Rogers, Board Chair, United Way Halifax Board of Directors
Monica Foster, Treasurer, United Way Halifax Board of Directors

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